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Why Explore Future Scenarios?

KEY DRIVERS

- The future of organic farming is uncertain:
 - Evolving policies & political support
 - Changing consumer preferences
 - Technological disruption
- Scenarios are useful to «windtunnel» strategies and policies, to identify opportunities and mitigate risks









What Are We Really Asking? 3 uncertainties for 3 scenarios

Key drivers

- 1. Will the EU and national governments actively promote organic farming, or will policy favour other sustainability models?
- 2. Will organic be a premium niche, or will it become the mainstream food system?
- 3. Will digitalization strengthen organic integrity, or will it be used to introduce alternative sustainability claims?

Scenarios

- 1. Organic as the Mainstream Model
- 2. Organic in a Fragmented Market
- 3. Organic as a Resilient Solution in an Unstable World



Scenario 1: Organic as the Mainstream Model

- Vision: Organic covers 40% of EU farmland.
- Drivers: Supportive EU & national policies, organic as mainstream consumer choice & gold standard, AI-powered assurance and guarantee systems and blockchain traceability enhance transparency, group certification.
- Opportunities: Organic as reference food & farming model, ensuring biodiversity, soil health, and climate resilience. Farmers gain access to stable funding.
- **Risks**: Dilution of standards, small farmers face challenges, consumer confusion.



Scenario 2: Organic in a Fragmented Market

- **Vision**: Organic competes with many alternative sustainability labels (e.g., "carbon-neutral").
- Drivers: Hybrid policies, greenwashing, shared technologies.
- Opportunities: Premium niches, direct-to-consumer markets, digital transparency.
- Risks: Loss of market share, consumer confusion, weak political support.





Scenario 3: Organic as a Resilient Solution to Crises in an Unstable World

- Vision: Organic as a resilient solution to climate and food security crises.
- Drivers: Global crises, food security policies, local supply chains.
- Opportunities: Local food systems, demand for low-input methods.
- **Risks**: High costs, competition with other labels, uneven policy support.





Comparing the Scenarios

Scenario	Organic's Position	Main Driver	Key Risk
Mainstream	Dominant (40%+ farmland)	Policy & demand	Dilution of standards
Fragmented	One of many labels	Private certifications	Consumer confusion
Resilience	Local solution	Crises & food security	Costs & instability



Strategic Questions and Conclusion

- Strategic Questions:
 - How to preserve organic's values at scale?
 - How to stand out in a fragmented market?
 - How to make organic accessible in a crisis-driven world?
- Together let's make the ladder less steep

